

Annex to the Order
from «10» January 2019
№ 03

MINISTRY OF EDUCATION AND SCIENCE OF UKRAINE

National University of Food Technologies

INTERNATIONALIZATION STRATEGY

National University of Food Technologies
for 2019 - 2024 years

**Approved at the meeting of
Scientific Council of NUFT
December 27, 2018
Protocol № 5**

NUFT-2019

INTERNATIONALIZATION STRATEGY

Modern internationalization is aimed at the expansion and integration of the University's international activities and it becomes an important aspect of the University's internationalization strategy.

Currently, the definition of internationalization includes:

- international partnership and cooperation;
- international experience of students and staff;
- international study and research.

Internationalization Strategy supports the university's strategic plan and is intended to integrate and use international events, focusing on the sustained advancement of the University as an institution of higher education for students, staff and partners through the discovery, application and dissemination of knowledge both in Ukraine and worldwide.

The Internationalization Strategy of the National University of Food Technology (NUFT) - further, the University, is to provide and support sustainable development in curricula and research with the integration of the existing education system into the international educational space.

The internationalization of the University is aimed at using the best international experience to enhance the quality of the University's educational and research activities, ensuring its credibility and competitiveness in the international scientific and educational sphere.

Internationalization of the University is the integration of the XXI century internationalization into institutional management and university leadership, namely:

- involvement of all stakeholders in the process of internationalization;
- a permanent search for the international development of a higher education institution;
- integration of the process of internationalization into the mission and strategy of the University.

In turn, the necessary prerequisite for such integration becomes development of institutional instruments for supporting internationalization by the University leadership, which include the introduction on a permanent basis of the internal evaluation of internationalization

The mission of the NUFT educational complex as a leading institution of higher education is to carry out educational and research activities aimed at training specialists with higher education - staff of higher scientific qualification capable of perceiving, generating and implementing innovative, creative ideas, creating competitive science-intensive products in the field of food industry and not only.

In its activities, the University is guided by the Law of Ukraine "On Higher Education", the Law of Ukraine "On Scientific and Technical Activity", the Statute of the National University of Food Technologies, international bilateral and multilateral agreements (agreements / memorandums) on cooperation with foreign higher education institutions, partners and other normative documents.

The fundamental principles of NUFT's internationalization are:

- system approach: the presence of an international dimension in all areas of the University's activities;
- a combination of centralized and decentralized management methods for international activities;
- achievement of goals and priorities of strategic development of NUFT in the implementation of international cooperation.

The main directions of the University's Internationalization Strategy for 2019-2024.

1. Improvement of the University's international activity and participation of the NUFT staff in international work activation activities.
2. Promotion the image of NUFT in the international scientific and educational areas.
3. Integration of an international component in the implementation of educational programs and research.
4. Encouragement for international academic mobility, exchange of staff and students, active innovative and dedication activities.
5. Involving material and financial resources through international grants, international scientific and technical cooperation and export of educational services.

1. Improvement of the University's international activity and participation of the NUFT staff in international work activation activities

Improving the quality of management of international activities will be realized due to:

- improvement of organizational structure of International Relations Department;
- development of the information-methodical and normative-legal base of the University;
- involvement of foreign experts and consultants in the planning and monitoring of international activities;
- creation of modern infrastructure and international management system aimed at ensuring the effective functioning of the University.

In the structural educational and scientific units NUFT will be appointed from the number of teaching staff and administrative staff responsible for international activities, including the organization of academic mobility, the implementation of international projects, joint educational and research activities, etc.

In order to improve the international work of the University by the International Relations Department, information materials will be developed for the coordinators of projects on academic mobility, international project managers, vocational guidance materials for foreign citizens, etc. NUFT International Relations Department conducts information and training seminars and presentations for the structural units of the University on various issues of international

cooperation organization, including the involvement of Ukrainian and foreign experts and consultants. Close cooperation with representatives of embassies and attracting foreign citizens to study at the University.

Volunteers from among the university students will be actively involved in conducting international events, implementing international projects, as well as working with foreign students, who arrive in NUFT within the framework of exchange programs. The volunteer activity of the NUFT students will allow developing international competencies, gaining additional experience and skills, and take into account these advantages in the process of selection of applicants for participation in international academic mobility programs.

In 2019-2024 work will continue on improving the regulatory framework for international NUFT activities, in particular the implementation of the developed Regulations on Academic Mobility and the recognition of the results of studying abroad, the development and implementation of international projects in NUFT, socio-cultural adaptation of foreign students, volunteers and other programs and regulations. As part of the implementation of projects on the internationalization of the University the work will be continued on attracting foreign experts and consultants to NUFT to assist in planning and monitoring the international activities of the institution.

The participation of NUFT professors and staff on activities for the improvement of international work.

The main activities for the implementation of internationalization

№	Activities	Responsible	Expected results
1.	Conduction training seminars on various aspects of managing the international activities of the university	International Relations Department	Increasing the number of international agreements signed and, as a consequence, increasing the number of international partners. Promotion sustainable development ideas. Enhancement the effectiveness of the implementation of existing bilateral and multilateral / cooperation agreements.

№	Activities	Responsible	Expected results
2.	Increasing the number of courses, programs and qualifications that focus on comparative and international topics	Institutes, faculties, International Relations Department	Increase in the number of contingents of foreign students and subjects taught in a foreign language.
3.	Formation by institutes and faculties the portfolio of stories of graduates who have achieved international success.		Introduction of new regional, national and state policies and programs to support academic mobility and other
4.	Carrying out in the University the days of countries of foreign students.		internationalization initiatives in the academic and research process.
5.	Conducting a personnel policy that will form incentives for the development of communicative and other competences necessary for successful participation in international activities.		Increase in the number of publications with international co-authorship.
			Extension of agreements on cooperation with foreign higher education institutions, cooperation with which was initiated at the level of structural units of NUFT.
6.	Organization of courses on the study of foreign languages, presentations and master classes held by invited foreign experts	Departments for the Study of Foreign Languages	The growth of the number of programs of joint or double diplomas
7.	Passing of international scientific internships and organization of study visits of teachers and administrative staff of NUFT to foreign institutions	Institutes, faculties, International Relations Department	Stimulating the attraction of foreign students

№	Activities	Responsible	Expected results
8.	Expanding partnerships and developing international (intercultural) and global competencies	Institutes, faculties	Increase extra-curricular activities with international or multicultural components on campus
9.	Participation in foreign exhibitions and fairs in the field of education and science	International Relations Department, Advertising and Exhibition Activity Department, University Departments	Annual participation in international scientific and educational events
10.	Continuous improvement the website of the International Relations Department, support in Ukrainian and English languages, University website support.	International Relations Department, University Departments	Significant dissemination of information about the University for the purpose of familiarization with the activities of NUFT
11.	Increase the number of students - foreign citizens	Vice-rector for scientific work, International Relations Department	Increase the international rating of the University due to the growth of the number of foreign students at the University

2. Promotion the image of NUFT in the international scientific and educational community

It is planned to conduct an effective information policy, which is implemented through active participation in the activities of leading international networks and associations, and the expansion of the university's presence in the English-language segment of the Internet, namely the continuous support and improvement of the official website of the University in several languages. Participation in international scientific and educational exhibitions in Ukraine and abroad, interaction with international accreditation and rating agencies.

Establishing a high degree of international reputation of the University through sustained scientific and educational links. In addition to maintaining and strengthening partnerships with our partners, we strive to establish partnerships both on key priority and non-traditional markets. The search for partnership, first of all,

in order to develop dual forms of education in Ukraine, international cooperation between universities and business, as well as cooperation in other fields.

3. Integration of the international component into implementation educational programs and research

Creation of joint educational programs, implementation of international educational projects, conducting of the scientific research in cooperation with foreign partners will promote modernization and increase of competitiveness of educational programs and scientific researches of NUFT. The development of international academic mobility of scientists, lecturers, students, stimulation of joint research with the foreign partners, and educational programs provide the development and implementation of productive tools and mechanisms for integrating the University into the global scientific and educational environment in the selective spheres of its statutory activities and constitute the essence of the policy of internationalization of the University and its international ambitions.

Joint educational programs are planned to be developed within the framework of international programs of the European Union "ERASMUS +", "TEMPUS IV", "HORIZON 2020", "British Council", etc.

Active use in the scientific and educational process the material, technical, methodological and personnel resources of foreign institutions and organizations of advanced foreign experience, ideas and technologies, will provide an opportunity to receive professionally significant, including unique competencies, and scientists will have the possibility to get scientific results of world-class .

The most effective form of such interaction is the realization of joint educational projects, as well as projects of scientific and technical cooperation. Within the framework of the projects of these directions in 2019-2024, the development of new technologies, improvement of the quality and competitiveness of educational services, as well as fundamental research on priority directions of development of the national science will be continued. The projects will be implemented within the framework of the European Union's research support instrument - Horizon 2020, ERASMUS +, as well as in the framework of signed agreements on international cooperation with leading international associations:

- IUFoST (International Union for Food Science and Technology);
- ISEKI-Food Association (European Association for Food Science and Engineering in the Food Industry);
- GHI (European Association for Global Harmonization Initiatives);
- EFFoST (European Federation of Food Science and Technology);
- BSUN (Network of universities in the Black Sea region);
- Magna Charta Universitatum (Great Charter of Universities);
- IAU (International Association of Universities).

International educational projects are primarily aimed at modernizing and improving the quality of university education and management

As a result of the implementation of international educational projects in 2019-2024, NUFT will receive an increase in the rating among educational institutions, as well as the possibility of introducing new educational courses and programs, educational, reference and auxiliary materials, information-analytical and technological products into the educational and management process.

In addition, various scientific and educational events (congresses, conferences, seminars, summer schools, web-seminars, workshops, etc.) will be held within the framework of the NUFT projects. This will enable the development of a teaching and methodological infrastructure on the basis of the University (creation of international centers, departments and other affiliated structures, etc.).

Main lines of implementation the NUFT international educational projects in 2019-2024:

- development and improvement the curricula and programs in accordance with the requirements of the Bologna process;
- improving management of scientific-educational and management activities of the University on the basis of international experience;
- internationalization and improvement of NUFT international work of students and employees;
- development the NUFT innovative potential.

Implementation of international educational projects will be carried out within the framework of programs of international organizations, foreign countries- donor of international technical assistance, as well as other funds of international scientific and educational associations, societies and companies.

3. Support of International Academic Mobility, the exchange of teachers and students, active innovation and didactic activity

Within the framework of the implementation the instruments of European Higher Education Area into the national education system, NUFT will continue to develop and diversify the international academic mobility of students and teachers of the University. The formation of a contractual basis for the organization of academic exchanges will continue, with the priority being given to contracts financed by international and foreign funds and programs, for example, ERASMUS Module KA1 "Credit Mobility", KA2, TEMPUS IV, Jean Monnet, DAAD, British Council and etc.

Mobility is seen as a means of ensuring the quality of higher education, increasing student employment, expanding cross-border co-operation within the framework of the European Higher Education Area and beyond, as well as an integral part of the efforts to develop elements of internationalization.

Intensification of international student exchanges within the framework of international programs and bilateral agreements.

In 2019-2024, a series of activities aimed at promoting the academic mobility of students, graduate students, postgraduates and university staff is planned. The main resource of the intensification of academic mobility will be the conclusion of new contracts within the framework of the ERASMUS + program and the development of a bank of international scholarship programs. And also Jean Monnet's direction within the framework of the EU Erasmus program is aimed at cooperation between institutions of higher education and other institutions throughout the world that actively promote Ukraine's Eurointegration and have scholars with publications on European Studies topics and study experience of the EU for its adaptation in Ukraine. This area covers all areas of the economy where it is important to study and explore the EU experience for Ukraine.

In addition, in order to raise awareness of existing international mobility and development programs for students and teachers, the skills and knowledge necessary for successful participation in such programs, the International Relations Department will host information days, as well as training and workshops on issues of registration and filing documents for contests of draft programs, writing motivational letters, interviewing, etc.

The existence of cooperation agreements will create favorable conditions and additional opportunities for the development of academic mobility, the implementation of joint scientific, technical and educational projects, the application of innovative technologies in various fields of natural sciences and the humanities.

In order to increase the effectiveness of interuniversity cooperation, the responsibility of the NUFT structural units for the implementation of specific activities within the framework of the agreements (contracts / memorandums) initiated by them will be increased.

Particular attention will be paid to the use of new opportunities of the EU Erasmus + program, which allows academic mobility with EU financial support based on agreements (contracts / memorandums) between higher education institutions. Promising direction of such cooperation may be joint educational programs with partner universities.

The cooperation of NUFT with international organizations and foundations will be aimed at solving the following tasks:

- strengthening the image and competitiveness of the university in the world educational and scientific space;
- facilitating participation in international, scientific and educational projects, grants;
- use of world experience in the management system and quality assurance of education.

Particular attention will be paid to the development of academic mobility, as well as the attraction of foreign teachers in the format of short-term and long-term visits. The practice of attracting international researchers and lecturers to the university will continue.

5. Involvement the material and financial resources by obtaining international grants, implementation of international scientific and technical cooperation and export of educational services

The most important task of international of NUFT activities in 2019-2024 is the expansion of the export of educational services, scientific and high-tech projects, as well as the attraction of foreign financing, including in the form of international grants, for the implementation of research and education projects.

In order to increase the export of educational services, it is planned to implement a set of measures aimed at expanding the range of offered educational services in foreign-demanded specialties, creating master's educational programs in English, as well as introducing the practice of targeted training of foreign specialists under contracts with foreign states and companies. The establishment and development of these measures will ensure the growth of exports of educational services.

The main sources of financing of the above-mentioned measures will be the resources of the international programs "ERASMUS +", "TEMPUS", "MUNDUS", "HORIZON 2020", "British Council", etc.